Mediating Role of Leader Member Exchange in the Relation Between
Organizational Justice and Employee Task Performance: An Empirical study
of the Telecommunication Sector of Pakistan



By:

Sahar Tauqir

01-222171-051

MBA Human Resource Management

Supervisor:

Muhammad Ali Baig

Department of Management Sciences

Bahria University Islamabad

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Abstract

This study focuses on the relationship between Organizational Justice and Employee Task Performance with the mediating role Leader-Member Exchange (LMX). The study primarily focused on the perception of employees in the telecommunication companies of Pakistan regarding organizational justice practices and the quality of their relationship with their supervisors and how such perceptions predict their job performance. Data were collected using questionnaire from 272 employees working in the Telecommunication sector of Pakistan. The result revealed that all three kinds of organizational justices (distributive justice, procedural justice and interactional justice) predict the employee task performance but interactional justice along with leader-member exchange impacts more strongly on job performance.

Content

Chapter 1	4		
Introduction	4		
1.1 Backgro	ound of the study4		
1.2 Gap in t	he Literature5		
1.3 Probler	n Statement7		
1.4 Researc	th Questions7		
1.5 Research Objectives			
1.6 Significance of the Study			
1.6.1Theoretical Implication8			
1.6.2 Pra	ctical Implication8		
Chapter 2	10		
Literature Review			
2.1 Distributive Justice			
2.2 Procedural Justice			
2.3 Interactional Justice			
2.4 Leader Member Exchange (LMX)			
2.5 Employ	2.5 Employee Task Performance		
2.6 Research Hypothesis36			
2.7 Theore	2.7 Theoretical Framework		
CHAPTER 3	38		
METHODOLO	GY38		
3.1. Research Design:			
3.1.1	Nature of Study		
3.1.2	Type of Investigation		
3.1.3	Study Setting		
3.1.4	Extent of Researcher's Interference		
3.1.5	Time Horizon		
3.1.6	Units of Analysis39		
3.1.7	Population39		
3.1.8	Sampling40		
3.1.9	Instrumentation40		
Chapter 4	42		
Results	42		

4.1 Analysis	42	
4.1.1 Correlation Analysis		
4.1.2 Regression Analysis		
Chapter 5		
Discussion and Conclusion		
References		
Questionnaire	58	