"Barriers to Mass Adaptation of Branchless Banking"



By:

Sarah Cheema

01-221102-064

Uzair Aizaz Ghauri 01-221102-052

MBA

Supervisor:

Saad Khalid

DEPARTMENT OF MANAGEMENT SCIENCES (GS)

Bahria University Islamabad

2013.

ABSTRACT

Branchless banking is the new hype in financial services which are provided to the consumer in the Pakistani market. These services are initiated to cater the needs of the population not able to avail the facilities offered by the banking sector. Through this research project, the purpose was to see whether the branchless banking services are delivering on the service level promised through their advertisement and whether they offer the value to the consumer which can be the sole indicator of the market success. The model of branchless banking is being followed mainly by the coalition of banks and telecom operators to people who have no access to the banking sector or have no regular interaction with banks in a formal capacity. The use of branchless banking can offer the consumers the choice of transferring funds, pay utility bills, and manage their bank accounts as needed or whatever the service allows them. Through gathering the market data, it was seen that the fund transfer was a major function that the branchless banking services were used for and majorly security was the main concern of the consumers due to heavy traffic on the service provider. Although it has created a channel for fund transfer and allowed the consumers to avail these services without following the regular bank related path. The benefit to the economy is also another aspect that this service provides. The results of the research were mainly concluded as certain factors that affect the service level of these operators. The research project report describes each area of the carried out project in great detail.

TABLE OF CONTENTS

ABSTRACT	••••••
Chapter 1: Introduction	1
1.1 Project Outline	2
1.2 Project Rationale	2
1.3 Project Purpose	5
1.4 Project Goal	5
1.5 Broad statement of Scope	5
1.6 Project Objectives	6
1.7 Anticipated Benefits	6
1.8 Key Success Factors	7
1.9 Quality Definition	7
1.10 Major Deliverables	7
1.11 Estimated Timeframe	8
1.12 Estimated Budget	8
1.13 Constraints	9
1.14 Assumptions	10
Chapter 2: Problem Definition and requirement analysis	11
2.1 Problem Definition	11

2.2 Project Requirements	
2.2.1 Business Techniques Used in Information Gathering	
2.2.2 Limitations in Information gathering	
2.2.3 Ethical Issues in Information Gathering and Solutions	
Chapter 3: Design and Implementation	15
3.1 Branchless Banking	
3.2 Branchless Banking Business Process Model employed in Pakistan	
3.3 Benefit to the Economy	
3.4 PESTEL Analysis of Branchless Banking	
Chapter 4: Survey and Testing	26
4.1 Survey Results	
Chapter 5: Conclusions	42
5.1 Problems of the Sector	
5.2 Strengths of Branchless Banking	
5.3 Potential Weakness	
5.4 Remedies for Easy Paisa	
5.4.1 Improvement in technological infrastructure	
5.4.2 Focus on add-on services	
5.4.3 Mobile Currency accounts	

Аp	pendix	51
Bił	oliography	49
	5.4.8 Linkage with national banks	48
	5.4.7 Individual account management	48
	5.4.6 Regulatory Ease	47
	5.4.5 Maintenance of mobile account statement	47
	5.4.4 Efficient security checks	47