IMPACT OF GENDER DIVERSITY AND CORPORATE GOVERNANCE ON FIRM'S INTELLECTUAL CAPITAL: A STUDY OF MANUFACTURING COMPANIES OF KSE-100 INDEX

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A Project submitted to Department of Management Studies, Bahria Business School, Bahria University – Karachi Campus, in partial fulfillment of the requirement for BS A&F Degree



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I hereby certify that the above candidate's thesis has been completed to my satisfaction and, to my belief, its standard is appropriate for submission for examination. I have also conducted plagiarism test of this thesis using HEC prescribed software and found similarity index at 14% that is within the permissible limit set by the HEC for the MBA thesis. I have also found the thesis in a format recognized by the Department of Management Sciences.

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1st Half Semester Progress Report

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Supervisor Student Meeting Record

No.	Date	Place of Meeting	Topic Discussed	Signature of Student
I	21/09/23	Bahria University Karachi Campus	Area of researchList of key publishersVariables & tentative model	Mr.
2	28/09/23	Bahria University Karachi Campus	 Topic finalization Discussion on research model Guidance on articles to look into 	(A)
3	06/10/23	Bahria University Karachi Campus	 Data file and roadmap for data collection Discussed data collection streams. Share prices & Gender Diversity data 	H
4	24/10/23	Bahria University Karachi Campus	 Compilation of all data into one consolidated file Gender diversity data for no of females in board 	Je Mr.
5	06/11/23	Bahria University Karachi Campus	 Discussion on consolidated data file Redefined the roadmap for research 	

Progress Satisfactory	Progress Unsatisfactory
Remarks: SATISTACTORY.	
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2nd Half Semester Progress Report & Thesis Approval Statement

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1	23/11/23	Bahria University Karachi Campus	 Test runs for regression & other tests. Report format discussion and roadmap for writeup 	Alex
2	04/12/23	Bahria University Karachi Campus	 Discussion on first draft of report Discussion on challenges & corrections suggested 	ya
3	07/12/23	Online – Zoom Meeting	 Corrections advised on report format. Corrections advised on report headers & content 	Majo.
4	15/12/23	Online – Zoom Meeting	- Discussion & review of final report - Plagiarism and AI score check	(8)

Declaration of Authentication

I, hereby, declare that no portion of the work referred to in this project has been submitted in support of any application for another degree or qualification of this university or any other institution of learning.

Student's Signature:

ACKNOWLEDGMENT	
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ABSTRACT

Focus of the Study:

The study focuses on investigating the impact of gender diversity and corporate governance on the intellectual capital among the manufacturing firms listed of KSE-100 Index.

Data and Sample:

The study uses data from 46 manufacturing companies listed on KSE-100 Index covering the time frame from 2015 to 2022.

Methodology:

The study adopts the Value-Added Intellectual Capital (VAIC) model to assess Intellectual Capital (IC). VAIC and employed random effect model for studying the influence of gender diversity and corporate governance on VAIC.

Key Variables:

Gender diversity is identified as a key variable, specifically examining the impact of the inclusion of females in the company board and/or as Chief Executive Officers (CEOs). Corporate governance (CG) factors like CEO duality, board independence and board size are also included in the investigation as suggested by the existing CG – IC literature.

Findings:

The findings indicate that gender diversity, CEO duality and board independence are significantly influencing firms' IC. It implies that a healthy balance of gender diversity may be beneficial for maintaining a reasonable level of riskiness in the company. The study emphasizes the importance of making decisions about the level of risk a company should take, suggesting that a balanced approach to diversity contributes to the success of the firm.

Implications:

The study suggests that gender diversity, especially in leadership roles, can impact risk management and decision-making processes within manufacturing companies. A call for a healthy balance of diversity is made, indicating that an optimal mix of genders in leadership positions can contribute to the success of the organization

Keywords: intellectual capital; gender diversity; corporate governance; non-financial firms;

KSE-100 index