# SOCIAL MEDIA ADDICTION AND SOCIAL MEDIA REACTION: THE IMPLICATIONS FOR JOB PERFORMANCE

# BY SHAHARBANO HASAN 70276

A thesis submitted to the Business Studies Department, Bahria Business School, Bahria University Karachi Campus, in partial fulfillment of the requirements for MBA Degree



**SPRING, 2022** 

BUSINESS STUDIES DEPARTMENT
BAHRIA BUSINESS SCHOOL

Bahria University Karachi Campus



# MBA Thesis 2nd Half-Semester Progress Report & Thesis Approval Statement

# Supervisor - Student Meeting Record

S#	Date	Place of Meeting	Topic Discussed	Signature of Student
1	8 <sup>th</sup> July, 2022	Faculty lounge	Data collection and results interpretation	3h
2	15 <sup>th</sup> July, 2022	Faculty lounge	Discussion on hypotheses relationships	Shu
3	22 <sup>nd</sup> July, 2022	Library	Conclusions and recommendations based on research and findings	Shir

APPROVAL FOR EXAMINATION								
Candidate's Name: Thesis Title:	Shaharbano Hasan	Regis	tration No.:					
I hereby certify that the above belief, its standard is applagiarism test of this the that is within the permiss thesis in a format recognized Supervisor's Signature:	opropriate for submissions is using HEC prescribed ible limit set by the HEC zed by the Department of	on for examination.  I software and found  C for the MBA thesis  Management Science	I have also conducted similarity index ats. I have also found the					
Supervisor's Name:	Miss Hadiqa Riaz							
HoD's Signature:	(AP	Date:						

Spring 2022 70276

### **Dedication**

I dedicate my dissertation work to my family and my juniors. A special feeling of gratitude to my loving parents, whose words of encouragement and push for tenacity ring in my ears. I dedicate this work and give special thanks to my supervisor Miss Hadiqa Riaz for being there for me throughout the entire MBA thesis. You have been my best mentor.

Spring 2022 70276

### Acknowledgement

First and foremost, all praise be to Allah to whom I am grateful for blessing me with good health to complete my thesis. I would like to extend my sincere thanks to all those who either directly or indirectly provided me with the opportunities to carry out my thesis research. I am highly grateful to my supervisor, Ma'am Hadiqa Riaz, for giving me the opportunity to work under her supervision. It was a great learning and thought-provoking experience that entailed my professional development under her kind and patient supervision. I have been very fortunate to have her guidance all along. I do appreciate the efforts my supervisor made amidst the COVID-19 pandemic and how she facilitated the conclusion of my thesis research on time.

Here, I would also like to acknowledge the contributions of Sir Khurram Adeel Sheikh, Dr. Kalpana Kumari, Dr. Mubashir Ali Khan and Sir Syed Ali Imran. It was their continuous guidance that enabled the conclusion of this thesis research within the stipulated time.

Last but not the least, I extend my deepest thanks and regards to Bahria University, for providing me with the opportunity and facilitating me with all the resources required for my thesis work.

### **Abstract**

### **Purpose**

The purpose of the study was to examine the impact of social media addiction, social media reaction on work-life balance, job burnout and subsequently on job performance. We look into how social media usage in the workplace affects job performance, with a particular emphasis on how job burnout and work-life balance are affected by employees' social media addictions

### Methodology & Design

To test the proposed model, data was collected with the help of five point liker-scale survey questionnaire from 250 employees of different demographics. Subsequently, the data was analyzed using partial least square structural equation modelling (SEM).

### **Findings**

The results depicted positive relation between social media addiction and work-life balance. The findings also showed that there is no relation between social media addiction and job burnout. Both social media reaction and work-life, social media reaction and job burnout showed significant associations. Job burnout and work-life balance was also supported according to the results of structural model analysis.

### Limitations

The limited time to collect the data, which also led to collection of limited data were the major limitations of this study. The data collection was limited to Karachi and only a few respondents from other cities, such as Islamabad, Peshawar, and Rawalpindi. Due to this, the study cannot be generalized on a national level. A limitation of using questionnaire as the only source of data collection was also faced by the researcher, neglecting interviews, and focus groups as a data collection method.

Spring 2022 70276

### Recommendations

We appreciate further research on how social media create diverse emotional feelings among the social media users. Considering our research is this construct, therefore we incorporate social media reaction into a single variable. However, there is a differences in anger, sadness depression, frustration, contentment, satisfaction, pleasure, happiness, and other kinds of emotional phases.

### Keywords

Social media addiction, social media reaction, work life balance, job performance, job burnout, conservation of resource.

# TABLE OF CONTENTS

CHA	PTEF	R1	13
INTR	.ODU	JCTION	13
1	.1	Introduction	13
1	.2	Background	13
i	.3	Problem Statement	15
1	.4	Research Objectives	16
1	.5	Research Questions	16
1	.6	Significance of the Study	16
1	.7	Scope of the Research	17
1	.8	Organization of the Thesis	17
CHAPTER 2			19
LITERATURE REVIEW			19
2	2.1	Social media addiction and work-life balance	19
2	2.2	Social media addiction and job burnout	.19
2	2.3	Social media reaction and work-life balance	.20
2	2.4	Social media reaction and job burnout	.21
2		Job burnout and work-life balance	
2	2.6	Job performance	.22
2		Summary of Literature Review	
2	2.8	Research Hypotheses	.23
_		Conceptual Framework	
СНА	PTE	R 3	.25
Rese	arch	Methodology	.25
	3.1	Research Approach & Type	.25
	3.2	Research Design	
	3.3	Research Population	
Lau's	3.4	Sample Size & Sampling Technique	
1	3.5	Research Instrument	
	3.6	Data Collection	.27

Sprin	g 202	70276	5
3	3.7	Data Analyses Method27	7
CHA	PTER		3
Resul	ts		3
4	1.1	Respondent Profile	3
4	1.2	Measurement model/Outer model Assessment29	)
4	.2.1	Internal reliability and convergent validity	)
4	.2.2	Discriminant validity	1
4	1.2.3	Assessment of Model Fit	2
4	.2.4	Assessment of R square	2
4	1.3	nner/Structural Model evaluation	3
4	1.3.1	Hypothesis Testing3	3
Discu	ission	3	6
5	5.1	Discussion3	6
5	5.1.1	Social media addiction > work-life balance3	6
5	5.1.2	Social media addiction > job burnout3	6
5	5.1.3	Social media reaction > work-life balance3	6
5	5.1.4	Social media reaction > job burnout	7
5	5.1.5	Job burnout > work-life balance	7
5	5.1.6	Work-life balance > job performance	7
4	5.1.7	Job burnout > job performance3	8
	5.1.8	Social media addiction >job performance > work-life balance3	8
:	5.1.9	Social media addiction >job performance > job burnout	8
	5.1.10	Social media reaction > job performance > work-life balance3	9
	5.1.1	Social media reaction > job performance > job burnout	9
		R 64	
Reco		ndations and Conclusion4	
	6.1	Recommendations4	0