EFFECTS OF TALENT MANAGEMENT ON EMPLOYEE RETENTION: AN EMPIRICAL INVESTIGATION ON MANUFACTURING ORGANIZATION OF PAKISTAN

BY TOOBA RAJPOOT 36622

A thesis submitted to the Business Studies Department, Bahria Business School, Bahria University Karachi Campus, in partial fulfillment of the requirements for MBA Degree



SPRING, 2021

BUSINESS STUDIES DEPARTMENT
BAHRIA BUSINESS SCHOOL

Bahria University Karachi Campus

Registration No: 36622



Candidate's Name: Tooba Rajpoot

HoD's Signature:

MBA Thesis

2nd Half-Semester Progress Report & Thesis Approval Statement

SUPERVISOR-STUDENT MEETING RECORD

S. No	Date	Place of	Topic Discussed	Signature
		Meeting		of Student
1.	9-4-21	Supervisor's Office	Pilot testing of questionnaire, Data collection & Sampling technique.	The state of the s
2.	15-5-21	Supervisor's Office	Data analysis discussed	3
3.	18-6-21	Supervisor's Office	Final thesis discussed and submitted.	Jak Brus

APPROVAL FOR EXAMINATION

rnesis rue. Effects of talent management on employee retention: An empirical
investigation on manufacturing organization of Pakistan"
It is certified that the above candidate's thesis has been completed to my entire satisfaction and, to my belief; its standard is appropriate and suitable for submission for examination. I have also conducted plagiarism test of the thesis under consideration using HEC prescribed software and found similarity index at 18% that is within the permissible limit set by the HEC for the MBA thesis. I have also found the thesis in a format recognized by the Department of Business Studies.
Supervisor's Signature:Date:Date:

Date:

Declaration of Authentication

I, hereby, declare that no portion of the work referred to in this thesis has been submitted in support of any application for another degree or qualification of this university or any other institution of learning.

Signatures:

Name: Tooba Rajpoot

Date: 20-AUG-21.

DEDICATION

I dedicate my thesis to my mother and sister who encouraged and supported me throughout this research work.

ACKNOWLEDGMENT

Firstly, I am so thankful to ALMIGHTY ALLAH for His countless blessings. He is the most beneficent and the most merciful. I would have not been able to complete this thesis without His agreement.

Now, I am much obliged to Dr. Rafique Ahmed Khan, who as my thesis supervisor, continuously guided me with his knowledge and experience throughout the completion of this thesis.

My family members and colleagues supported me throughout the completion of this thesis, my sincere gratitude to all of them.

Abstract

Purpose:

The purpose of the current study is to analyze the impact of talent management strategies on the employee retention in the manufacturing organization of Pakistan. Different talent management strategies i.e. Training and Development, Recruitment and Selection, Performance management and compensation are considered to analyze the employee retention.

Methodology:

The nature of research is explanatory and based on the deductive approach. Primary data was collected through questionnaire survey as a research instrument from a sample of 225 employees in manufacturing organization. Out of 225 survey, 215 surveys are received with duly filed and completed information. The collected data is then analyzed with the help of statistical analysis with the help of SPSS software.

Findings:

The findings of the result indicates that all of the variables associated with talent management strategies have positive and significant relationship with employee retention. Performance management system is identified as the most effective variable which impacts the rate of employee retention in manufacturing sector.

Implications:

The results of the current research will be beneficial for the management of manufacturing sector. Moreover, the results can be applied to other organizations as these talent management strategies will be constant across all sectors. With the help of this research, the management of the organization will identify the most effective talent management strategies to retain their topmost talent.

Keywords:

Spring 2021

Talent Management, Employee Retention, Recruitment and Selection, Performance Management, Training and Development

TABLE OF CONTENTS

Title p	age	.i
Appro	val for examination	ii
	ation of Authenticationi	
	n Similarity Reportiv	
	tion	
	wledgementv	
	Tablesvi	
	ctvi	
	DUCTION	
1.1	Introduction	
1.2	Background of Study	
1.3	Problem Statement	
1.4	Research Objectives	
1.5	Research Questions	
1.6	Significance of the Study	
1.7	Scope of the Research	
1.8	Organization of the Thesis	
СНАРТ	ER 2	6
ITER.	ATURE REVIEW	6
2.1	Employee Retention	
2.2	Talent management Practices	7
2.2.1	Recruitment and selection	
2.2.2	Training and development)
2.2.4	Performance management10)

2.5	Compensation and reward	12		
In	npact of Compensation and Reward on Employee Retention			
2.6	Theoretical Framework	13		
2. 7	Research Hypotheses	13		
CHAP	TER 3	14		
RESEA	ARCH METHODOLOGY	14		
3.1	Introduction	14		
3.2	Research Approach	14		
3.3	Research Design	15		
3.4	Research Strategy	15		
3.5	Targeted Population	15		
3.6	Sample Size	16		
3.7	Sampling Techniques	16		
3.8	Research Instrument	16		
CHAPT	ER 4	18		
DATA A	ANALYSIS	18		
4.1	Descriptive Analysis of Data	. 18		
4.2	Reliability Analysis	. 19		
4.3	Pearson Correlation	. 19		
4.5	Hypotheses Summary	. 23		
CHAPT	ER 5	24		
ISCUS	SSION	24		
H1: R	ecruitment and Selection have positive impact on employee retention	. 24		
H2: Training and Development have positive impact on employee retention				
H3: Compensation and Rewards have positive impact on employee retention 26				
H4: Pe	erformance Appraisal has a positive impact on employee retention	27		