

**IMPACT OF SRM (SUPPLIER RELATIONSHIP
MANAGEMENT) ON COMPETITIVE ADVANTAGE OF
TELECOMMUNICATION FIRMS**



By:

Syed Muheet Gillani

01-322181-017

MBA

Supervisor:

RAJA KHALID HAFEEZ

Department of Business Studies

Bahria University Islamabad

Fall 2019

FINAL PROJECT/THESIS APPROVAL SHEET
Viva-Voce Examination

Viva Date 23rd Jan 2020

Topic of Research: Impact of Supplier Relationship Management on Competitive Advantage of Telecommunication Firms

Names of Student(s): Syed Muheet Gillani Enroll # 01-322181-017

Class: MBA (Weekend)

Approved by:

(Raja Khalid Hafeez)

Supervisor

(Adil Hashmi)

Examiner-I

(Omer Chaudhary)

Examiner-II

Dr. Syed Haider Ali Shah

Research Coordinator

Dr Muhammad Ali Saeed

Head of Department

Business Studies

ACKNOWLEDGEMENT

From the deepest of my heart, I would like to thank Almighty ALLAH for the unconditional love He has shown me throughout my life and strength He has provided me to cope with any challenges that come across in my life. I would like to thank and appreciate the effort of my supervisor Mr. Raja Khalid Hafeez who has shown his devotional commitment towards the accomplishment of this dissertation. His professional guidance, overwhelming attitude and irresistible support has made this dissertation a possibility within limited span of time allowed. I would like to thank my family as I am very grateful for their love and support through every thick and thin phase of my life. My family has been the prime reason behind the success and achievements that I have in my master's degree. I owe a great debt of gratitude to my parents for their continuous support and for being my motivation throughout my life. I would like to appreciate the supporting effort of my graduate friends who has helped me a lot throughout my graduate degree.

ABSTRACT

This study has focused on identifying the impact of supplier relationship management on competitive advantage of telecommunication firms. In this study, supplier assessment, trust-based relationship with suppliers, supplier lead time reduction, and supplier collaboration have been considered as independent variables. Whereas, competitive performance has been considered as the dependent variable. This study has finalized telecommunication sector of Pakistan to testify the relationship between supplier relationship management and competitive performance. To prove this relationship, a survey has been conducted through a structured questionnaire by involving employees working in telecommunication sector of Pakistan, as these respondents have been requested to share their experiences by filling the structured questionnaire. Then, data analysis has been done based on collected data through various statistical instruments including descriptive frequencies, reliability, correlation, regression, ANOVA, and coefficient. Results have revealed that there exists a significant relationship between supplier assessment, trust-based relationship with suppliers, supplier lead time reduction, and supplier collaboration (independent variables) and competitive performance (dependent variable) in telecommunication Sector of Pakistan. Hence, it has been proved that supplier relationship management has significant impact on competitive performance of telecommunication firms of Pakistan.

Key Words: Supplier Relationship Management, Supplier Assessment, Trust-Based Relationship with Suppliers, Supplier Lead Time Reduction, Supplier Collaboration, Competitive Performance, etc.

Table of Contents

FINAL PROJECT/THESIS APPROVAL SHEET.....	3
Business Studies	3
ACKNOWLEDEMENT.....	4
ABSTRACT.....	5
CHAPTER 1: INTRODUCTION.....	8
<i>1.1 Background of the Study</i>	8
<i>1.2 Industry Analysis.....</i>	9
<i>1.3 Problem Statement</i>	10
<i>1.4 Research Gap</i>	11
<i>1.5 Research Questions</i>	11
<i>1.6 Research Objectives</i>	11
<i>1.7 Significance of the Study</i>	12
<i>1.8 Definition of Key Terms.....</i>	12
<i>1.9 Thesis Structure</i>	13
<i>Chapter Summary</i>	14
CHAPTER 2: LITERATURE REVIEW.....	15
<i>2.1 Supplier Relationship Management (SRM)</i>	15
<i>2.1.1 Supplier Assessment.....</i>	17
<i>2.1.2 Trust-Based Relationship with Suppliers</i>	21
<i>2.1.3 Supplier Lead Time Reduction</i>	24
<i>2.1.4 Supplier Collaboration</i>	27
<i>2.2 Competitive Performance.....</i>	29
<i>2.3 Theoretical Framework</i>	32
<i>2.4 Hypotheses.....</i>	32
<i>Chapter Summary</i>	33
CHAPTER 3: METHODOLOGY.....	34
<i>3.1 Research Design.....</i>	34
<i>3.2 Variables of the Study</i>	34
<i>3.3 Type of Investigation.....</i>	34
<i>3.4 Role of Researcher</i>	34
<i>3.5 Population</i>	34

<i>3.6 Sample of the Study</i>	35
<i>3.7 Research Instrument</i>	35
<i>3.8 Pilot Study</i>	35
<i>3.9 Data Collection Method</i>	35
<i>3.10 Data Analysis</i>	35
<i>3.11 Validity and Reliability</i>	36
CHAPTER 4: ANALYSIS AND FINDINGS	37
<i>4.1 Data Analysis</i>	37
<i>4.1.1 Reliability</i>	37
<i>4.1.2 Descriptive Analysis</i>	38
<i>4.1.3 Correlation</i>	39
<i>4.1.4 Regression Analysis</i>	40
<i>4.2 Findings</i>	42
CHAPTER 5: CONCLUSION AND RECOMMENDATIONS	44
<i>5.1 Discussion</i>	44
<i>5.2 Conclusion</i>	44
<i>5.3 Recommendations and Future Research</i>	45
<i>5.4 Research Limitations</i>	46
REFERENCES	47
APPENDIX	50